

LEAN
MANAGEMENT
INITIATIVE



awards

LEAN CERTIFICATE

to the company

Spiroflex

for successful one year implementation of the following Lean management tools:

• **Overview of Lean Management** • **5S & Visual Management** • **Kaizen & Continuous Process Improvement** • **SMED** • **Standardization & Balanced Production** • **Lean Maintenance** • **Kanban** • **Heijunka**

Certificate number: 2019-08-20
Certificate date: 20 September 2019
Certificate valid until: 20 September 2021

Vice president

A handwritten signature in blue ink, appearing to be 'I. Veza'.

Prof. dr. sc. Ivica Veza